Civil Engineering Operations I  
CCE 6037

Class Periods: Tue & Thu, Time: TBD  
Location: TBD

Academic Term: Spring 2021

Instructor:  
Dr. Denise R. Simmons, PhD, PE, M.ASCE, PMP  
www.denisersimmons.com  
(352) 294-6967 (office)  
Office Hours: TBD at 460D Weil Hall

Teaching Assistants: TBD

Course Description  
Advanced construction engineering and management procedures at the project level to support quantitative decision making.  
3 Credit Hours

Course Pre-Requisites / Co-Requisites  
Graduate status.

Course Objectives  
Upon completion of the course, students will be able to:
1. Describe the responsibility and necessary competencies of project managers across all aspects of the project for the life of the project.  
2. Implement general knowledge, skills, tools, and techniques associated with project management processes.  
3. Apply appropriate methodology to projects that have reasonably well-defined requirements and deliverables.  
4. Demonstrate integration of advanced knowledge of construction project management procedures at the project level.  
5. Design cross-functional teams to deliver projects within the constraints of schedule, budget, and scope.  
6. Appraise the challenges for current and future project managers considering the continuing evolution of projects and project management.  
7. Design and defend a final project exemplifying the skills and concepts learned throughout the semester.

In addition to the learning objectives, students completing the course will develop skills in critical writing, analysis, evaluation, and oral defense of contemporary project management issues presented in case studies.

Materials and Supply Fees  
None

Required Textbooks and Software  
  - published by Project Management Institute.  
ISBN-10: 1628251840

Course Schedule (subject to change)
Week 1: Introduction
Week 2: Fundamental Project Management Knowledge
Week 3-4: Initiation processes
Week 5-7: Planning processes
Week 8-11: Executing processes
Week 12-14: Monitoring and Controlling
Week 15: Closing processes
Week 16: Final project presentations

Instructional Approach
Learning is expected to occur by four processes:
1. Lectures/exercises in the classroom
2. Assignments from an integrated case studies on management and a project's lifecycle
3. Professional seminars (includes those offered for extra credit)
4. Reading assignments from the text and supplementary materials.

Classes will be divided into three parts:
5. Lecture
6. Activity
7. Facilitation of Discussion or Debriefing

Participation Grade
Participation will constitute 10% of your grade and mainly fall into two categories:
1. Class attendance & involvement
   I will always take attendance in the class. There will be a signup sheet which will be circulated in the class in every session. Please sign in front of your name. **YOU SHALL NOT SIGN FOR ANYONE ELSE.** Doing so would be a violation of the honor code. Involvement in class is highly encouraged and is considered towards the grade for participation.
2. Unannounced “timeliness” quizzes
   There will be several unannounced “timeliness” 5-minute quizzes. These will be given at the start of a session; the questions posed will be quite simple; these quizzes are designed to encourage 100% attendance and on-time arrival.

On-Line Quizzes
On-line quizzes will be administered through Canvas and will relate to the reading assignments. On-line quizzes occur for readings with a “Q#” in the “On-line Quiz” column of the Schedule of Sessions (See Canvas). These quizzes will be available from 8:00 AM the day prior to the scheduled session until 12:00 PM noon on the due date/scheduled session. For example, an on-line quiz noted as being due on February 5, will be available starting at 8 AM on February 4 and will remain available until noon on February 5. These quizzes should take no more than several minutes to complete if you have completed the assigned readings.

Electronic Submission of Assignments
You should electronically turn-in assignments when they are due. We will use Canvas for electronic submission of assignments. Late assignments will be penalized according to the following system:
1. 0-24 hours late – deduct 50%.
2. More than 24 hours late – deduct 100%.
NOTE: For homework, you may have a one time, 24 hour, no penalty submission. Please mark the assignment "24 hr Grace".

Final Project
The final project will allow you to apply a number of the skills and concepts learned throughout the semester. The project may require you to independently define it in part or in whole and perhaps require that you meet with others (e.g. your former internship employer, university personnel). Additional information will be provided during the final project briefing.

Extra Credit
You have the opportunity to earn credit that will count towards your Assignment grade. For example, participating in the three Ask Me Anything (AMA) webinars of the National Academy of Construction (NAC) [https://www.colorado.edu/cem/nac-ama](https://www.colorado.edu/cem/nac-ama) and submit your writing on Canvas. While additional opportunities for extra credit may be announced, no extra credit will be negotiated with students individually or collectively.

Evaluation of Grades (subject to change)

<table>
<thead>
<tr>
<th>Assignments</th>
<th>30%</th>
</tr>
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<tbody>
<tr>
<td>Participation</td>
<td>10%</td>
</tr>
<tr>
<td>Quizzes</td>
<td>10%</td>
</tr>
<tr>
<td>Exam</td>
<td>20%</td>
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<tr>
<td>Final Project</td>
<td>30%</td>
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<tr>
<td>Total</td>
<td>100%</td>
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Grading Policy
All work will be evaluated and assigned a grade on the “A” to “F” scale with final grades computed on a plus and minus scale. No rounding of final grades will occur in this course. An explanation of the grade ranges follows:

<table>
<thead>
<tr>
<th>Percent</th>
<th>Grade</th>
<th>Grade Points</th>
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<tbody>
<tr>
<td>90.0 - 100.0</td>
<td>A</td>
<td>4.00</td>
</tr>
<tr>
<td>87.0-89.9</td>
<td>A-</td>
<td>3.67</td>
</tr>
<tr>
<td>84.0-86.9</td>
<td>B+</td>
<td>3.33</td>
</tr>
<tr>
<td>81.0-83.9</td>
<td>B</td>
<td>3.00</td>
</tr>
<tr>
<td>78.0-80.9</td>
<td>B-</td>
<td>2.67</td>
</tr>
<tr>
<td>75.0-79.9</td>
<td>C+</td>
<td>2.33</td>
</tr>
<tr>
<td>72.0-74.9</td>
<td>C</td>
<td>2.00</td>
</tr>
<tr>
<td>69.0-71.9</td>
<td>C-</td>
<td>1.67</td>
</tr>
<tr>
<td>66.0-68.9</td>
<td>D+</td>
<td>1.33</td>
</tr>
<tr>
<td>63.0-65.9</td>
<td>D</td>
<td>1.00</td>
</tr>
<tr>
<td>60.0-62.9</td>
<td>D-</td>
<td>0.67</td>
</tr>
<tr>
<td>0-59.9</td>
<td>E</td>
<td>0.00</td>
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</table>

More information on UF grading policy may be found at:
[http://gradcatalog.ufl.edu/content.php?catoid=10&navoid=2020#grades](http://gradcatalog.ufl.edu/content.php?catoid=10&navoid=2020#grades)
[https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx](https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx)
Students Requiring Accommodations
Students with disabilities who experience learning barriers and would like to request academic accommodations should connect with the disability Resource Center by visiting https://disability.ufl.edu/students/get-started/. It is important for students to share their accommodation letter with their instructor and discuss their access needs, as early as possible in the semester. I welcome such a disclosure during the first week of class so that I have time to properly accommodate your needs.

Course Evaluation
Students are expected to provide feedback on the quality of instruction in this course by completing online evaluations at https://gatorevals.aa.ufl.edu/. Evaluations are typically open during the last two or three weeks of the semester, but students will be given specific times when they are open. Summary results of these assessments are available to students at https://gatorevals.aa.ufl.edu/.

University Honesty Policy
UF students are bound by The Honor Pledge which states, “We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honor and integrity by abiding by the Honor Code. On all work submitted for credit by students at the University of Florida, the following pledge is either required or implied: “On my honor, I have neither given nor received unauthorized aid in doing this assignment.” The Honor Code (https://www.dso.ufl.edu/sccr/process/student-conduct-honor-code/) specifies a number of behaviors that are in violation of this code and the possible sanctions. Furthermore, you are obligated to report any condition that facilitates academic misconduct to appropriate personnel. If you have any questions or concerns, please consult with the instructor or TAs in this class.

Software Use
All faculty, staff, and students of the University are required and expected to obey the laws and legal agreements governing software use. Failure to do so can lead to monetary damages and/or criminal penalties for the individual violator. Because such violations are also against University policies and rules, disciplinary action will be taken as appropriate. We, the members of the University of Florida community, pledge to uphold ourselves and our peers to the highest standards of honesty and integrity.

Student Privacy
There are federal laws protecting your privacy with regards to grades earned in courses and on individual assignments. For more information, please see: http://registrar.ufl.edu/catalog0910/policies/regulationferpa.html

Diversity Statement
The Herbert Wertheim College of Engineering (HWCOE) values a diverse and inclusive community. It is integral to success in every area of our college. Therefore, the College is committed to non-discrimination with respect to all areas of human differences, including but not limited to national and ethnic origin, race, age, sex, sexual orientation, gender identity and expression, beliefs and opinions, religion and faiths, culture, socio-economic background, level of physical or mental ability, and veteran’s status. This commitment applies in all areas – to students, faculty, and staff and intends to reflect the College’s belief that educational and employment decisions and access to University activities should be based on an individual’s abilities and qualifications.
The HWCOE values broad diversity within our community and is committed to individual and group empowerment, inclusion, and the elimination of discrimination. We aspire to educate students to become future leaders capable of creating diverse and inclusive work cultures wherever their careers may take them.

**Campus Resources:**

*Health and Wellness*

<table>
<thead>
<tr>
<th>U Matter, We Care:</th>
<th>If you or a friend is in distress, please contact <a href="mailto:umatter@ufl.edu">umatter@ufl.edu</a> or 352 392-1575 so that a team member can reach out to the student.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Counseling and Wellness Center:</strong> <a href="http://www.counseling.ufl.edu/cwc">http://www.counseling.ufl.edu/cwc</a>, and 392-1575; and the University Police Department: 392-1111 or 9-1-1 for emergencies.</td>
<td></td>
</tr>
<tr>
<td><strong>Sexual Assault Recovery Services (SARS)</strong></td>
<td>Student Health Care Center, 392-1161.</td>
</tr>
<tr>
<td><strong>University Police Department</strong></td>
<td>at 392-1111 (or 9-1-1 for emergencies), or <a href="http://www.police.ufl.edu/">http://www.police.ufl.edu/</a>.</td>
</tr>
</tbody>
</table>

**Academic Resources**

| **E-learning technical support** | 352-392-4357 (select option 2) or e-mail to Learning-support@ufl.edu. [https://lss.at.ufl.edu/help.shtml](https://lss.at.ufl.edu/help.shtml). |
| **Career Resource Center** | Reitz Union, 392-1601. Career assistance and counseling. [https://www.crc.ufl.edu/](https://www.crc.ufl.edu/). |
| **Library Support** | [http://cms.uflib.ufl.edu/ask](http://cms.uflib.ufl.edu/ask). Various ways to receive assistance with respect to using the libraries or finding resources. |
| **Teaching Center** | Broward Hall, 392-2010 or 392-6420. General study skills and tutoring. [https://teachingcenter.ufl.edu/](https://teachingcenter.ufl.edu/). |
| **Writing Studio, 302 Tigert Hall** | 846-1138. Help brainstorming, formatting, and writing papers. [https://writing.ufl.edu/writing-studio/](https://writing.ufl.edu/writing-studio/). |